

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

JOANN INC., *et al.*,¹

Debtors.

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Chapter 11

Case No. 25-10068 (CTG)

(Jointly Administered)

**GLOBAL NOTES AND STATEMENT OF LIMITATIONS, METHODOLOGY,
AND DISCLAIMERS REGARDING MONTHLY OPERATING REPORT
FOR THE PERIOD OF MAY 3, 2025 THROUGH MAY 31, 2025²**

On January 15, 2025 (the “Petition Date”), the above-captioned debtors and debtors in possession (each, a “Debtor,” and collectively, the “Debtors”) filed voluntary petitions in the United States Bankruptcy Court for the District of Delaware (the “Court”) commencing cases for relief under chapter 11 of the Bankruptcy Code. On January 16, 2025, the Bankruptcy Court entered an order authorizing the joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) under the lead case *In re JOANN Inc., et al.*, No. 25-10068 (CTG) [Docket No. 103]. On January 28, 2025, the United States Trustee for the District of Delaware (the “U.S. Trustee”) appointed an official committee of unsecured creditors pursuant to section 1102(a)(1) of the Bankruptcy Code [Docket No. 198].

The factual background regarding the Debtors, including their business operations, their capital and debt structures, and the events leading to the filing of these chapter 11 cases, is set forth in detail in the *Declaration of Michael Prendergast, Interim Chief Executive Officer, in Support of Chapter 11 Petitions and First Day Motions* [Docket No. 5]. Additional information about these chapter 11 cases, court filings, and claims information is available at the website maintained by the Debtors’ claims and noticing agent: <https://cases.ra.kroll.com/Joann2025>.

The Debtors have prepared and filed the attached monthly operating report and the exhibits thereto (the “MOR”) for the period including May 3, 2025 through May 31, 2025 (the “Reporting Period”) with the assistance of their advisors solely for the purpose of complying with the monthly operating requirements applicable in the Debtors’ chapter 11 cases and the instructions provided by the Office of the United Trustee for the District of Delaware. The financial information contained herein is limited in scope, covers a limited time period, and is presented on a preliminary and unaudited basis. As such, the MOR has not been subject to procedures that would typically be applied to financial statements prepared in accordance with accounting principles generally accepted in the

¹ The Debtors in these chapter 11 cases, along with the last four digits of each Debtor’s federal tax identification number, are: JOANN Inc. (5540); Needle Holdings LLC (3814); Jo-Ann Stores, LLC (0629); Creative Tech Solutions LLC (6734); Creativebug, LLC (3208); WeaveUp, Inc. (5633); JAS Aviation, LLC (9570); joann.com, LLC (1594); JOANN Ditto Holdings Inc. (9652); Dittopatterns LLC (0452); JOANN Holdings 1, LLC (9030); JOANN Holdings 2, LLC (6408); and Jo-Ann Stores Support Center, Inc. (5027). The Debtors’ mailing address is 5555 Darrow Road, Hudson, Ohio 44236.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the *Joint Chapter 11 Plan Of Joann Inc. And Its Debtor Affiliates* [Docket 513].

United States of America (“U.S. GAAP”) and does not include all of the information and footnotes required by U.S. GAAP. Upon the application of such procedures, the financial information could be subject to changes, which could be material.

Solely to comply with their obligations to provide MORs during these chapter 11 cases, the Debtors have prepared this MOR using the best information presently available to them, which has been collected, maintained, and prepared in accordance with their historical accounting practices. The MOR generally reflects operations and financial position of the Debtors on a non-consolidated basis, in a form not maintained by the Debtors in the ordinary course of their business and is not intended to fully reconcile to the consolidated financial statements prepared by the Debtors. Accordingly, the amounts listed in the MOR will likely differ, at times materially, from the historical consolidated financial reports. Because the Debtors’ accounting systems, policies, and practices were developed to produce consolidated financial statements, rather than financial statements by legal entity, it is possible that not all assets, liabilities, income, or expenses have been recorded on the correct legal entity.

The results of operations and financial position contained herein are not necessarily indicative of results that may be expected for any period other than the Reporting Period and may not necessarily reflect the Debtors’ future consolidated results of operations and financial position. Unless otherwise noted herein, the MOR generally reflects the Debtors’ books and records and financial activity occurring during the Reporting Period. Except as may be otherwise noted, no adjustments have been made for activity occurring after the close of the Reporting Period.

The MOR should not be relied upon by any persons for information relating to current or future financial condition, events, or performance of any of the Debtors or their affiliates, as the results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year, and may not necessarily reflect the combined results of operations, financial position, and schedule of receipts and disbursements in the future. The MOR presents the Debtors’ best estimates for the Reporting Period, but there can be no assurance that such information is complete, and the MOR may be subject to material revision. These notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR, of which they comprise an integral and material part.

RESERVATION OF RIGHTS

The information furnished in this MOR includes normal recurring adjustments but does not include all of the adjustments that typically would be made for interim financial statements presented in accordance with GAAP. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. Accordingly, the Debtors hereby reserve all rights to dispute the validity, status, enforceability, or executory nature of any claim amount, agreement, representation, or other statement set forth in this MOR. Further, the Debtors reserve the right to amend or supplement this MOR in all respects, if necessary or appropriate, but undertake no obligation to do so. Nothing contained in this MOR shall constitute a waiver or any of the Debtors’ rights or an admission with respect to their chapter 11 cases or otherwise.

For the reasons discussed above, there can be no assurance that the consolidated financial information presented herein is complete, and readers are cautioned not to rely on the MOR for any reason.

The financial statements of the Debtors' non-debtor affiliates have not been included in the MOR. Unless otherwise indicated, all amounts in the MOR are reflected in U.S. dollars.

SUPPORTING DOCUMENTATION AND CERTAIN ADJUSTMENTS, LIMITATIONS, METHODOLOGY, AND DISCLAIMERS

While the Debtors do not restate the above notes and reservations or rights in their entirety here, such notes and reservations apply to the entire MOR and each individual response or other item included in the MOR. In addition to such notes and reservations, the Debtors offer the following explanatory notes.

Debtors' Full-Time Employees. The number of Full-Time Employees by each entity has been estimated using information from the payroll payments made in May 2025.

Statement of Cash Receipts and Disbursements. Reported cash receipts and disbursements exclude intercompany and debtor-to-debtor transactions, as provided in the instructions to the MOR.

In addition, the escrow transfers for the weekly Debtor professional fee estimates under the order authorizing and approving the Debtors' postpetition use of cash collateral are not included, as those funds will remain in the escrow account until each respective professional's fee applications are approved. When funds are transferred out of the escrow account, such disbursements are included as cash disbursements. For additional information on ending cash balances per the Debtors' books and records, see the attached cash balances in the Statement of Cash Receipts and Disbursements.

Balance Sheet. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. This MOR is prepared on an entity-by-entity basis. To prepare a balance sheet for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating balance sheets, including but not limited to netting or reconciling certain intercompany balances, adjusting cash balances to remove negative balances, and associating certain assets and liabilities with the reasonably appropriate Debtor entity even in certain cases where such assets and liabilities were associated with another entity in the Debtors' consolidating trial balances.

Statement of Operations. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. This MOR is prepared on an entity-by-entity basis. To prepare an income statement for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating profits and loss statements

Part 1. Cash Receipts and Disbursements.

- Cash Receipts and Disbursements are presented based on the entity which owns the respective bank account into which the cash was received or from which the cash was disbursed. Note that disbursements include sweeps to Great American and other transaction disbursements. Cash balance is as reported on the Company balance sheet
- The Debtors maintain and operate a centralized cash management system, under which all bank accounts are maintained by Debtors Jo-Ann Stores, LLC and Dittopatterns LLC. In the ordinary course of their business, the Debtors that maintain the Debtors' cash management bank accounts may make payments on behalf of other Debtors, creating intercompany balances in the Debtors' accounting system.³

Part 2. Asset and Liability Status.

- Postpetition payables (excluding taxes). Postpetition payables figures have been estimated using commercially reasonable efforts by examining outstanding payables that were received in the reporting period and estimating other accrued expenses. As a result of the adjustments necessary to prepare information on an entity-by-entity basis, certain estimates and prorations were used to determine the amounts of postpetition payables to include for each Debtor entity in line f.
- Postpetition taxes payable. Postpetition taxes payable amounts include estimated sales tax based on sales during the reporting period.
- Prepetition priority debt. The Debtors have not historically and do not now maintain records of any claims entitled to priority under the Bankruptcy Code. Line L for Debtor Jo-Ann Stores LLC is comprised of unpaid severance claims up to the cap set forth in section 507(a)(4) of the Bankruptcy Code.
- Prepetition unsecured debt and total liabilities (debt). The Debtors have made commercially reasonable efforts to determine pre- and postpetition payables by Debtor entity for purposes of the MOR. Because, as noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business, certain estimates and prorations were used to determine the amounts of prepetition payables to include for each Debtor entity. Prepetition unsecured debt is comprised of all liabilities not included in the line items not in lines j, k, and l.

³ Such intercompany transactions are described in more detail in the *Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Continue to Operate Their Cash Management System, (B) Honor Certain Prepetition Obligations Related Thereto, (C) Maintain Existing Business Forms, and (D) Continue to Perform Intercompany Transactions, and (II) Granting Related Relief* [Docket No. 11].

Part 6. Postpetition Taxes.

- Postpetition taxes paid. During the Reporting Period, the Debtors remitted payments for certain taxes in the ordinary course of business, which payments included certain amounts on account of prepetition taxes authorized to be paid under the order granting the Debtors' first-day motion to pay certain prepetition taxes [Docket No. 341].
- Postpetition employer payroll taxes accrued. The accrued payroll tax set forth on line d is estimated using accrued employer payroll taxes from the May 21, 2025 payroll run. Note that the Debtors are up to date on all payroll taxes and the amount shown represents accrued but not yet due payroll taxes
- Postpetition other taxes accrued and postpetition other taxes paid. The amounts set forth in line f and line g are limited to tax payments and do not include payment of business license and similar fees.

Part 7. Questionnaire.

- Question a. In accordance with relief granted by the Court the Debtors have made certain payments on account of prepetition claims. Further details regarding the relief requested, the relief granted, and the payments projected to be made by the Debtors is set forth in the applicable motions and orders.

Balance Sheet
May 31, 2025

Acct Rollup	Jo-Ann Stores, LLC	Joann.com, LLC	Jo-Ann Stores Support Center, Inc.	Needle Holdings LLC	JOANN Ditto Holdings Inc.	Creativebug, LLC	WeaveUp, Inc.	Dittopatterns LLC	JOANN Holdings 1, LLC	JOANN Holdings 2, LLC	JOANN Inc.	JAS Aviation, LLC	Creative Tech Solutions LLC
Cash	\$ 106,628,393	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 198,886	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable	1,424,458	3,576,905	-	-	0	185,370	3,657	-	-	-	-	-	-
Prepaid Income Tax	3,275,143	-	-	-	-	-	987,142	151,525	-	-	1,437,299	-	270,608
Prepaid Expenses	16,048,893	-	-	-	-	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-	-	-	-	-	-
Property and Equipment Net	254,456,158	880,676	15,553,486	-	6,476	65,835	513,998	-	-	-	-	(0)	-
Operating Lease Assets	0	-	(0)	-	-	(0)	-	-	-	-	-	-	-
Goodwill	72,985,741	(0)	0	-	-	(0)	-	-	-	-	-	-	-
Intangible assets	152,135,415	-	-	-	-	4,320,833	(0)	-	-	-	-	-	-
Net Intercompany	85,096,102	69,696,110	(15,553,486)	(126,695,264)	(506,476)	1,273,927	(1,288,052)	418,726	-	-	27,068,634	-	(270,608)
Investment In Subsidiaries	-	-	-	126,695,264	-	-	-	-	286,371,461	286,371,461	286,371,461	-	-
Other assets	8,335,316	597,259	-	-	500,000	5,606,029	-	-	-	-	-	-	-
Total Assets	\$ 700,385,619	\$ 74,750,950	\$ (0)	\$ 0	\$ (0)	\$ 11,451,993	\$ 216,744	\$ 769,136	\$ 286,371,461	\$ 286,371,461	\$ 314,877,394	\$ (0)	\$ 0
Accounts Payable	\$ 365,786,011	\$ -	\$ -	\$ -	\$ -	\$ 1,362,383	\$ 143,891	\$ 637,055	\$ -	\$ -	\$ -	\$ -	\$ -
Accrued Interest	-	-	-	-	-	-	-	-	-	-	(0)	-	-
Accrued Income Taxes	213,601	-	0	-	-	-	-	-	-	-	0	0	-
Other Accrued Expenses	42,524,688	14,105,225	-	-	-	3,177,219	72,853	132,081	-	-	(0)	-	-
Operating Lease Liabilities - Current	0	(0)	0	-	-	(0)	0	-	-	-	-	-	-
Other Short Term Debt	(0)	-	-	-	-	-	-	-	-	-	-	-	-
Long-Term Debt	0	-	-	-	-	-	-	-	-	-	-	-	-
Operating Lease Liabilities- Non-Current	(0)	(0)	0	-	-	0	-	-	-	-	-	-	-
Deferred Income Taxes - Liabilities	53,367,427	1,499,039	-	-	-	1,294,265	-	-	-	-	-	-	-
Other Long-Term Liabilities	9,203,714	-	-	-	-	14,438	-	-	-	-	-	-	-
Total Liabilities	471,095,442	15,604,264	0	-	-	5,848,305	216,744	769,136	-	-	0	0	-
Shareholders' Equity	229,290,176	59,146,687	-	-	-	5,603,688	-	-	286,371,461	286,371,461	314,877,394	-	-
Total Liabilities+ Equity	700,385,619	74,750,950	0	-	-	11,451,993	216,744	769,136	286,371,461	286,371,461	314,877,394	0	-

P&L
May 3, 2025- May 31, 2025

Acct Rollup	Jo-Ann Stores, LLC	Joann.com, LLC	Jo-Ann Stores Support Center, Inc.	Needle Holdings LLC	JOANN Ditto Holdings Inc.	WeaveUp, Inc.	Creativebug, LLC	Dittopatterns LLC	JOANN Holdings 1, LLC	JOANN Holdings 2, LLC	JOANN Inc.	JAS Aviation, LLC	Creative Tech Solutions LLC
Sales	167,329,011	-	-	-	-	-	297,674	-	-	-	-	-	-
Cost of Goods Sold	(139,802,630)	(774)	-	-	-	-	(57,399)	-	-	-	-	-	-
Selling, General & Admin. Exp	(176,251,000)	(1,827,267)	11,121,501	-	-	-	(149,985)	-	-	-	-	-	-
Depreciation & Amortization	670,655	-	-	-	-	-	(18,750)	-	-	-	-	-	-
Reorganization Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Income Tax Provision	-	-	-	-	-	-	-	-	-	-	-	-	-
Equity Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Income	(148,053,964)	(1,828,040)	11,121,501	-	-	-	71,541	-	-	-	-	-	-

RECEIPTS AND DISBURSEMENTS
May 3, 2025- May 31, 2025

Acct Rollup	Jo-Ann Stores, LLC	Joann.com, LLC	Jo-Ann Stores Support Center, Inc.	Needle Holdings LLC	JOANN Ditto Holdings Inc.	Creativebug, LLC	WeaveUp, Inc.	Dittopatterns LLC	JOANN Holdings 1, LLC	JOANN Holdings 2, LLC	JOANN Inc.	JAS Aviation, LLC	Creative Tech Solutions LLC
Cash Balance Beginning	100,271,790	-	-	-	-	-	-	200,055	-	-	-	-	-
Receipts	198,562,042	-	-	-	-	-	-	-	-	-	-	-	-
Disbursements	(192,205,439)	-	-	-	-	-	-	(1,169)	-	-	-	-	-
Net Cash Flow	6,356,602	-	-	-	-	-	-	(1,169)	-	-	-	-	-
Cash Balance Ending	106,628,393	-	-	-	-	-	-	198,886	-	-	-	-	-

Bank Balances**May 31, 2025**

Debtor	Bank	Redacted	End of Period Balance⁽¹⁾	Was the Account Opened During the Period?
Jo-Ann Stores, LLC	Key Bank	xxxx0108	\$ -	No
Jo-Ann Stores, LLC	Wells Fargo	xxxx0804	-	No
Jo-Ann Stores, LLC	PNC	xxxx2447	-	No
Jo-Ann Stores, LLC	Heartland Bank	xxxx3861	-	No
Jo-Ann Stores, LLC	Regions Bank	xxxx9555	-	No
Jo-Ann Stores, LLC	U.S. Bank	xxxx3486	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx7647	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx7621	1,728	No
Jo-Ann Stores, LLC	Bank of America	xxxx6208	64,331	No
Jo-Ann Stores, LLC	Bank of America	xxxx1613	-	No
JOANN Inc.	Bank of America	xxxx0274	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx6020	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx7650	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx8433	-	No
Jo-Ann Stores Support Center, Inc.	Bank of America	xxxx4663	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx9957	102,550,121	No
Creative Tech Solutions LLC	Bank of America	xxxx8554	-	No
Jo-Ann Stores, LLC	JPMorgan Chase	xxxx0870	-	No
Jo-Ann Stores, LLC	Wells Fargo	xxxx0665	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx4124	1,444,380	No
Jo-Ann Stores, LLC	Bank of America	xxxx8584	-	No
Ditto Patterns	Bank of America	xxxx2497	93,559	No
Jo-Ann Stores, LLC	Bank of America	xxxx5059	-	No
Jo-Ann Stores, LLC	Bank of America	xxxx7122	15,910,631	No

Notes

(1) Amounts below represent end of period bank balances, not GAAP cash balances as presented in the MOR.

Payments to Professionals
May 31, 2025

Payments To Professionals: May 3 - May 31

Professional	Paid During the Period	Cumulative Amount Paid
Kirkland and Ellis LLP	6,500,356	6,500,356
Alvarez and Marsal	\$ -	\$ 3,264,880
Kroll	1,539,929	2,538,420
Province	585,455	585,455
Cole Schotz	368,627	368,627
Centerview	157,275	300,827
Pachulski Stang Ziehl and Jones	271,423	271,423
Total Payments to Professionals	\$ 9,423,065	\$ 13,829,988